

BUILDING HEALTHCARE FOR TODAY AND TOMORROW —

It's Our Time | PROJECT



Your questions, answered!

The last issue of the project newsletter was focused on giving updates from the project management team. In it, we mentioned a traveling information open house called the Capital Projects Road Show, for which we are now able to provide confirmed dates.

Also, in order to provide clarity around some of the project questions we have posed to you, as well as questions you have asked, this issue of the newsletter is dedicated to providing you with answers!

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Pictured Above: The Welland Hospital is just one of NHS's sites to be featured in the Capital Projects Road Show, a traveling information open house, this summer.



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Capital Projects Road Show

Dates and locations have been secured for the Capital Projects Road Show, a traveling display that will be showcased at NHS sites. In addition to displaying visuals of the new regional services to be provided at the complex (including radiation and comprehensive cancer care, cardiac catheterization and longer-term mental health services), each stop on the Road Show will be specifically geared to individual NHS sites so that attendees can gain a better picture of the redevelopment plans for each of the sites, as well as site-specific services and related issues.

In all, the road show will make six stops in St. Catharines, Port Colborne, Niagara-on-the-Lake, Welland, Fort Erie and Niagara Falls. Earlier stops on the Road Show have already been made to update residents of St. Catharines, Thorold and Port Colborne.

Stops set to occur throughout July include:

Niagara-on-the-Lake Hospital Site – Wooll Room
Tuesday, July 10
3:00 p.m. – 6:00 p.m.

Welland Hospital Site – Auditorium
Thursday, July 12
3:00 p.m. – 6:00 p.m.

Douglas Memorial Hospital Site – Public Health Room
Tuesday, July 24
3:00 p.m. – 6:00 p.m.

Greater Niagara General Hospital Site – Board Room
Thursday, July 26
3:00 p.m. – 6:00 p.m.

Make sure to stop by one of these sessions and be a part of the future of health-care delivery in Niagara. We look forward to briefing you on the exciting developments planned for all of our hospital sites.



CAPITAL PROJECTS ROAD SHOW



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Project Q&A

Since its inception in April, the project newsletter has continued to receive positive feedback from staff and the community. From time to time, we also receive questions about the project. Tammy Baker, an OHIP Biller at the NHS Regional Billing Office posed an important question following the last issue of the newsletter.

The odds are that if one person reaches out and asks a question, there are many more people out there with the same question! In order to make sure that answers are provided to these important questions, Q&As will begin to be posted from time to time in the newsletter. Your permission will of course be asked prior to the printing of your question. So keep the questions coming!

Question:

Why are there only three short-listed building teams that will be bidding on the project? Who decides who these are? Who selects the winner of the bidding?

Tammy Baker

Answer:

We are progressing through a very structured and detailed process and are working with Infrastructure Ontario (IO) to identify and select the winning bidder.

A formal Request for Qualifications (RFQ) was issued on November 15, 2006. This was an announcement made to building teams, notifying them that they were able to present their suitability and interest in the project. Submissions were reviewed to pre-qualify project teams with the construction and technical experience, the qualified personnel and the financial strength to manage a project of this size and complexity. Through a

rigorous review process composed of people from IO and NHS, three short-listed project teams were selected in February 2007 as being qualified to design, build, finance and maintain the new hospital.

The next step in this process is to allow the three teams to bid on the project. They have just over six months to review and respond to our project specific output specifications (PSOS) which is a very comprehensive list of requirements written by NHS staff that describes how the hospital must function and be maintained.

The PSOS will be handed over as part of the tender documents to the three short-listed project teams. These pre-qualified project teams, who were selected by the NHS and IO back in February, will be invited to respond to a Request for Proposals (RFP).

During this competitive process, they will review the PSOS and develop a proposal for how they plan to design, build, finance and maintain the facility using innovation, efficiency and best practices. A special review committee will be struck between NHS and IO to review the proposals (called RFP or request for proposals). Basically, the review panel will mark the three teams' proposals – making sure that they stand up to the standards we have asked for and written out in the PSOS. The team that best matches what we have asked for, in addition to displaying innovation and cost control will most likely be the winning bidder.

The winning bidder is expected to be selected next fall, 2008 and construction is expected to commence in late fall or winter, 2008.



The Amazing Project Race Update

Issue seven of the project newsletter was focused on the Amazing Project Race (APR) and included the questionnaire that was provided as part of the APR event. In order to help you evaluate your Project Master status, the answers to the questionnaire are provided below. How did you do?

Questionnaire Answers

1. What does the acronym DBFM stand for?

Design, Build, Finance, Maintain.

2. Which was the first DBFM hospital to be built in Ontario?

Once completed, it will be the NHS health-care complex in St. Catharines.

3. When will the RFP (request for proposals) be issued to the three short listed project teams?

This summer.

4. When was the RFQ (request for qualifications) issued?

November, 2006.

5. What is a Greenfield site?

New property that has not been built on previously.

6. What does NRCC stand for?

Niagara Regional Cancer Centre.

7. What are the three new regional services that will be provided at the new facility?

i. Cardiac Catheterization laboratory.

ii. Comprehensive cancer care services including radiation treatment.

iii. Tertiary mental health services.



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8. **What is the regional service already in place that will be expanded at the facility?**
Chronic kidney disease/dialysis.
9. **Name two design principles:**
i.e. external adjacencies, future growth, access to building, travel distances, patient flow, access to outside...
10. **What does the acronym IO stand for and what is its function?**
Infrastructure Ontario (IO) is an arm's length crown corporation dedicated to the renewal of the province's hospitals, courthouses, roads, bridges, water systems and other public assets. Using an Alternative Financing and Procurement (AFP) model that ensures appropriate public control and ownership, Infrastructure Ontario uses private financing to strategically rebuild vital infrastructure, on time and on budget. Infrastructure Ontario also provides Ontario municipalities, universities and other public bodies with access to affordable loans to build and renew local public infrastructure.
11. **Where is the new health-care complex located?**
First and Fourth Avenue.
12. **How many beds will be at the new complex?**
394.
13. **What does the acronym PSOS stand for and what does this term mean?**
 - i. Project Specific Output Specifications.
 - ii. The guidelines and criteria set out by the user groups that the three project teams must respond to.
14. **What does the acronym FF&E stand for?**
Fixtures, furniture and equipment.
15. **Before a capital hospital project will be approved by the Province to go to tender, what commitment is required from the local community?**
Local Share.
16. **What are the amounts of funding that are being asked for from the following local communities and Region of Niagara to support the new health-care complex?**
 - i. St. Catharines: \$31.2 million
 - ii. Thorold: \$4.3 million
 - iii. Niagara-on-the-Lake: \$3.5 million
 - iv. Region of Niagara: \$21 million
17. **What percentage of equipment does the government fund?**
Zero – with the exception of major radiation and tertiary mental health equipment.
18. **Approximately how many parking spots are planned for the new facility?**
Approximately 1,300.
19. **Name five types of vehicles that may possibly transport patients to the site?**
 - i. Ambulance
 - ii. Helicopter
 - iii. Personal vehicle
 - iv. Bus
 - v. Taxi
20. **What is the name of the waterway that bisects the property?**
Richardson/Francis Creek Drainage Channel.

Next week...

Stay tuned for the next issue of Building Healthcare for Today and Tomorrow to learn more about the Early Works project.

We are interested in your feedback!

What would you like to know about the project? If you have any ideas for an issue of this publication, or have a question regarding the project, please contact Liisa Morley at: Liisa.Morley@niagarahealth.on.ca.

