

## Board of Directors Meeting (Open Session)

### MINUTES OF MEETING

September 24, 2019

St. Catharines Site – Corporate Boardroom

	Sept 24/19							
<b>John Bragagnolo, Chair</b>	R							
Bunny Alexander	✓							
Ray Archer	✓							
Parminder Brar (ex-officio)	✓							
Marti Jurmain	R							
Ken Kawall	✓							
Derek McNally (ex-officio)	✓							
Ronald Mergl	✓							
Catherine Novick	✓							
Marylee O’Neill	✓							
Murray Paton	✓							
Charles Rate	✓							
Cathy Sutherland	✓							
Robert Tiffin	✓							
Johan Viljoen (ex-officio)	✓							
Mike Watt	✓							
Barry Wright	✓							
Angela Zangari (ex-officio)	✓							
Elisabeth Zimmermann	✓							
<b>Staff and Guests in Attendance:</b>								
Linda Boich	✓							
Flo Paladino	✓							
Thomas Stewart	✓							
Caroline Bourque-Wiley	✓							

\*via teleconference/videoconference

\*\*attended in part

#### Guests:

- Susan Gibson – Niagara Health Engagement Network Patient Partner
- Sonia Pagura – Director, Quality, Patient Safety, Risk and Patient Relations
- Roger Ali – Niagara Health Foundation
- Vita Gauley – Niagara Health Foundation

Board Vice-Chair Bunny Alexander welcomed guests, fellow Directors and staff and called the meeting to order at 4:00 p.m.

#### 1. **CALL TO ORDER**

##### 1.1 Quorum

There was quorum and the meeting was properly constituted for the transaction of business.

## 1.2 Approval of the Agenda

### **MOTION B19-073:**

**It was MOVED by C. Rate and SECONDED by R. Tiffin that the Niagara Health System Board of Directors approves the Open Session Agenda for the September 24, 2019 Meeting as presented. CARRIED.**

## 1.3 Declaration of Conflicts

There were no conflicts declared with the subject matter contained in the agenda.

## 1.4 Chair's Comments

B. Alexander reminded the Board that Annual Declarations have been distributed for completion at the meeting.

## 1.5 Affirmation of Purpose, Vision and Values

Ken Kawall led the Board through a review of the Purpose, Vision and Values.

## 1.6 Patient Story

Susan Gibson, Niagara Health Engagement Network Patient Partner, provided the Board with a story outlining her journey in joining the Network. The Niagara Health Engagement Network is a roster of Patient Partners who are engaged in a large variety of projects based on their interests and expertise.

## 2. EDUCATION

### 2.1 Six Thinking Hats

Barry Wright provided the Board with an overview of the Six Thinking Hats method for discussions and to support decision making. The method is intended to offer different views and many lines of sight on the topic being discussed. It is most effective when all participants are 'wearing the same hat' at the same time.

## 3. CONSENT AGENDA

### **MOTION B19-074:**

**It was MOVED by E. Zimmermann and SECONDED by M. Paton that the Niagara Health System Board of Directors approves the Consent Agenda for the September 24, 2019 Open Session meeting as presented, including the motions listed below:**

- **That the Minutes of the June 25, 2019 Open Session Meeting and the June 25, 2019 Post Annual General Meeting of the Niagara Health System Board of Directors be approved as presented.**

- **That, on the recommendation of the Governance Committee, the Niagara Health System Board of Directors approves the Capital Planning Committee Terms of Reference as amended.**

**And that, on the recommendation of the Governance Committee, the Niagara Health System Board of Directors approves the appointment of Ray Archer, Catherine Novick, Murray Paton, Charlie Rate. Mike Watt and Barry Wright to the Capital Planning Committee.**

- **That on the recommendation of the Resources and Audit Committee, the Niagara Health System Board of Directors approve the Hospital Parking Directive Attestation for the period of August 1, 2018 to August 31, 2019.**

- **That, on the recommendation of the Medical Advisory Committee, the Niagara Health Board of Directors approves the appointment of Dr. Manal El-Sayed as the Director of the Neonatal Intensive Care Unit (NICU), effective September 24th, 2019.**
- **That, on the recommendation of the Medical Advisory Committee, the Niagara Health Board of Directors approves the appointment of Dr. Ziyaad Al- Khateeb the Head of Service, Geriatrics, effective September 24th, 2019.**
- **That, on the recommendation of the Medical Advisory Committee, the Niagara Health Board of Directors approves the appointment of Dr. Kreasan Rajagopaul the Head of Service, General Surgery at the GNG Site effective September 24th, 2019.**

**CARRIED.**

#### **4. REPORTS**

##### **4.1 Report of the CEO**

Tom Stewart provided highlights from the September 2019 CEO report with a focus on Ontario Health Teams, the government's ending hallway medicine initiative, long term care beds and recent changes to physician billing.

##### **4.2 Report of the Interim President**

Angela Zangari provided highlights from the September 2019 Interim President's report with a focus on funding, Bill 148, preparing for flu season and the development of the Navigator app. Videos prepared for orientation and branding for Niagara Health were shown.

##### **4.3 Report of the Interim Chief of Staff**

Johan Viljoen provided the Board with the quarterly Chief of Staff report including principles and areas of focus for 2019/20. The Board discussed the importance of strong relationships with primary care, including within the context of Ontario Health Teams. The future vision for caring for older adults was also discussed.

##### **4.4 Report of the Niagara Health Foundation**

Vita Gauley was welcomed to her first meeting as Chair of the Niagara Health Foundation. She provided an update of Foundation Board activities including the recruitment of three new Members appointed at the September Annual General Meeting.

Roger Ali provided an update on the Foundation activities, including the Donor Impact report which was provided to Board Members. The Big Move cancer ride was successful with close to \$400,000 being raised for the Walker Family Cancer Centre.

#### **5. BUSINESS ARISING**

There was no business arising to discuss.

#### **6. MATTERS FOR DECISION/DISCUSSION**

##### **6.1 Ontario Health Team Application**

L. Boich provided the Board with a presentation outlining the attributed population, year one priorities, key initiatives, planning/governance structures, vision and guiding principles for developing the Ontario Health Team submission.

The draft submission was reviewed by the Planning Table on September 23<sup>rd</sup> with endorsement that it represented the collective vision of all participating organizations. The Planning Table is committed to ongoing collaboration and will continue to meet on a bi-monthly basis following the submission deadline. The Team will continue to reach out to stakeholders to join as Partners or Collaborators to the Ontario Health Team. It was noted that no changes to funding delivery are anticipated in year one.

Congratulations were extended to Linda Boich on the significant work required to develop the submission.

**MOTION B19-075:**

**It was MOVED by B. Wright and SECONDED by E. Zimmermann that the Niagara Health System Board of Directors approves Niagara Health to be a Member Partner of the Niagara Ontario Health Team - Équipe santé Ontario Niagara Full Application to the Ministry of Health. CARRIED.**

**6.2 Report of the Quality Committee**

Cathy Sutherland, Quality Committee Member, provided highlights from the Committee's September 11<sup>th</sup> meeting as outlined in the Committee report to the Board, as follows:

**6.2.1 Integrated Quality Safety Framework – Patient Statements**

The Niagara Health Engagement Network has reviewed the Patient Statements and suggested revisions to ensure they capture what quality means to Patients and Families. The final Integrated Quality Safety Framework document containing the revised statements was provided to the Board.

**MOTION B19-076:**

**It was MOVED by C. Alexander and SECONDED by R. Tiffin that, on the recommendation of the Quality Committee, the Niagara Health System Board of Directors approves the revised Quality Dimension Statements contained in the Integrated Quality Safety Framework (IQSF). CARRIED.**

The Committee undertook a detailed review of the Quality Improvement Plan Scorecards for the Hospital and Extended Care Unit, with a deep dive being performed on the pressure ulcer indicator.

**7. MATTERS FOR INFORMATION**

**7.1 Report of the Quality Committee**

The report was provided to the Board for information.

**7.2 Report of the Governance Committee**

The report was provided to the Board for information.

**7.3 Report of the Resources and Audit Committee**

The report was provided to the Board for information.

**7.4 Report of the Medical Advisory Committee**

The report was provided to the Board for information.

**8. MOTION TO ADJOURN TO CLOSED SESSION**

There being no further business, the Open Session adjourned at 6:20p.m.

**MOTION B19-078:**

**It was MOVED by C. Rate and SECONDED by E. Zimmermann that the Niagara Health System Board of Directors Open Session Meeting of September 24, 2019 be adjourned and moved to a Closed Session. CARRIED.**

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Bunny Alexander, Vice-Chair

Recording Secretary: D. Dube