

Board of Directors Meeting (Open Session)

MINUTES OF MEETING

September 27, 2022

Welland Site

	Sept 27/2022						
Bunny Alexander, Chair	✓						
Ray Archer	✓						
Gervan Fearon	✓						
Lynn Guerriero (ex-officio)	✓						
Marti Jurmain	✓						
Maynard Luterman (ex-officio)	R						
Shane Malcolm	✓*						
Stephen Murdoch	✓						
Catherine Novick	✓						
Marylee O'Neill	✓						
Heather Paterson (ex-officio)	✓						
Murray Paton	R						
Carmen Rossiter	R						
Cathy Sutherland	R						
Robert Tiffin	✓						
Johan Viljoen (ex-officio)	✓						
Barry Wright	✓						
Elisabeth Zimmermann	✓						
Staff and Guests in Attendance:							
Harpreet Bassi	✓						
Linda Boich	✓						
Sonali Kohli	✓						
Flo Paladino	✓						
Fiona Peacefull	✓						
Caroline Bourque-Wiley	R						
Angela Zangari	✓						

*Virtual Attendance

Guests:

- Jaelynne Sonke – Interim Executive Lead and Chief Nursing Officer for the Welland and Port Colborne Sites and Director Patient Care
- Lori MacCullouch – Director, Patient Care Geriatrics Program, Interim Complex Care, Welland Site Interim Complex Care, Emergency Medicine, Port Colborne Site
- Sonia Pagura – Director Quality, Patient Safety, Risk & Patient Relations Interim Director, Infection Prevention and Control
- Andrea Scott – Niagara Health Foundation
- Dan Carbin – Santis Health
- Keltie Gale – Santis Health
- Victoria Chappell – Santis Health

1. **CALL TO ORDER**

Board Chair Bunny Alexander welcomed fellow Directors, staff and guests and called the meeting to order at 4:05 p.m.

1.1 **Land Acknowledgement**

Linda Boich shared the experience of Niagara Health being gifted a blanket through the Ontario Health Team. The blanket honours the tribal Elders of Wisdom Keepers who hand down teachings and spiritual direction to the children. The images on the blanket symbolize the four directions and Mother Earth. The Board then participated in a moment of silence to reflect on personal land acknowledgements.

1.2 **Quorum**

There was quorum and the meeting was properly constituted for the transaction of business.

1.3 **Approval of the Agenda**

MOTION B22-65:

It was MOVED by R. Archer and SECONDED by R. Tiffin that the Niagara Health System Board of Directors approves the Open Session Agenda for the September 27, 2022 Meeting as presented. CARRIED.

1.4 **Declaration of Conflicts**

There were no conflicts declared with the subject matter contained within the agenda.

1.5 **Chair's Comments**

The Chair welcomed fellow Directors and Staff to the first formal meeting of the 2022/23 Board year and reminded all of good governance meeting practices. An update on the status of recruitment efforts for new Directors was provided with more information to follow as the process unfolds. Congratulations were extended to the Canada Games team on a successful event this summer. The Chair also acknowledged the significant contributions made by Flo Paladino who will be leaving Niagara Health.

1.6 **Patient Story**

Jaelynn Sonke provided the Board with the story of a patient's journey from the inpatient medical unit at the St. Catharines site to the complex care unit at the Port Colborne site, to a safe discharge destination. The story demonstrated the commitment to teamwork and collaboration with a clear focus on ensuring our patient's safety.

2. **EDUCATION**

2.1 **Accreditation 2023 Primer**

Sonia Pagura provided Directors with an overview of the mechanics of Accreditation, including the Board's Governance role in the process, and the activities during the journey to the November 2023 survey. Accreditation Canada will be introducing a new methodology of continuous surveying which will likely be the format for Niagara Health's next process in 2027.

The Board discussed the survey in the context of partnerships (i.e. patients and families and the Ontario Health Team). The surveyors will meet with a community partner group and each standard has partnerships with client and families embedded. There are many examples of evidence to support meeting this criteria as the Niagara Health Engagement Network of Patient Partners has been engaged in projects and decision making.

3. CONSENT AGENDA

MOTION B22-066:

It was **MOVED** by B. Wright and **SECONDED** by E. Zimmermann that the Niagara Health System Board of Directors approves the Consent Agenda for the September 27, 2022 Open Session meeting as presented, including the motions listed below:

- That the Minutes of the June 28, 2022 Open Session Meeting and June 28, 2022 Post Annual Meeting of the Niagara Health System Board of Directors be approved as presented.
 - That, on the recommendation of the Governance Committee, the Niagara Health System Board of Directors approves the Executive Goal Setting and Performance Evaluation policy as amended.
 - That, on the recommendation of the Medical Advisory Committee, the Niagara Health System Board of Directors, approve the appointment of Dr. Ankur Jain the SCS Site Interim Head of Service for the department of Medicine effective October 1st, 2022.
 - That, on the recommendation of the Medical Advisory Committee, the Niagara Health System Board of Directors, approve the appointment of Dr. Edmond Chau for a 2nd Term as the WHS Head of Service, Anesthesia effective November 1st, 2022.
- CARRIED.**

4. REPORTS

4.1 Report of the President and CEO

Lynn Guerriero provided highlights from the September 2022 President and CEO's report including Strategic Planning, Health Human Resources, Indigenous Health Planning, Bill 7 and the South Niagara Site. A brief overview of the SCOPE program was also provided.

4.2 Report of the Niagara Health Foundation

Andrea Scott provided highlights from the September 2022 report including major and leadership gifts, the South Niagara Site Capital Campaign and upcoming third party events. The two recent signature events, the Kids Ultimate Challenge and Big Move Cancer Ride, were held in person and successful in dollars raised.

5. BUSINESS ARISING

There was no business arising to discuss.

6. MATTERS FOR DECISION/DISCUSSION

6.1 Report of the Quality Committee

Elisabeth Zimmermann, Quality Committee Chair, provided highlights from the Committee's September meeting as outlined in the Committee report to the Board. The presentations provided the Committee with a greater understanding of the elements of access and flow, including pay for results and the SCOPE and Virtual Care programs.

6.2 Report of the Strategic Planning Committee

Marylee O'Neill, Strategic Planning Committee Chair and Santis Health provided the Board with and a reminder of the key context in which the Strategic Plan as been drafted, as well as an overview of the robust internal engagement phase. It was noted that the framework was shifted following the internal engagement process to reflect that our People and Teams are the focus of the Plan.

In keeping with the Board's direction, the Plan is meant to be focused and within the financial and health human resources available to be successful. A project Management Office has been established to review requests for all projects prior to funding being allocated. The Board participated in a round table discussion and endorsed the draft plan that was provided. Approval of the final plan will be sought in November with the formal launch anticipated in the new Year.

6.3 Report of the Governance Committee

Barry Wright, Governance Committee Chair, provided highlights from the Committee's September meeting as outlined in the Committee report to the Board. As part of the agenda, the Committee reviewed the Board education plan and made suggestions for additional topics.

6.4 Report of the Medical Advisory Committee

Dr. Johan Viljoen, Chief of Staff, provided highlights from the Committee's September meeting as outlined in the report to the Board. Recruitment continues to be a focus with several active searches underway. Research activities are also ongoing with a recent successful submission to a Canadian Institute of Health Research grant.

7. MATTERS FOR INFORMATION

7.1 Report of the Quality Committee

The September report was provided to the Board for information.

7.2 Report of the Governance Committee

The September report was provided to the Board for information.

7.3 Report of the Resources and Audit Committee

The September report was provided to the Board for information.

8. MOTION TO ADJOURN TO CLOSED SESSION

There being no further business, the Open Session adjourned at 6:02p.m.

MOTION B22-067:

It was MOVED by C. Novick and SECONDED by S. Murdoch that the Niagara Health System Board of Directors Open Session Meeting of September 27, 2022 be adjourned, and moved to a Closed Session. CARRIED.

Bunny Alexander, Chair

Recording Secretary: D. Dube