

Key Acronyms



South Niagara Project

Term	Definition
AFP	Alternative Financing Program (now P3)
BGSF	Building Gross Square Feet
DBFM	Design-Build-Finance-Maintain
DGSF	Departmental Gross Square Feet
FC	Financial Close
FM	Facilities Management
FMOS	Facilities Maintenance Output Specifications
FOS	Functional Output Specifications
FP	Functional Program
GNGH	Greater Niagara General Hospital
ICAT	Information Communications Automation and Technology
ICT	Information and Communications Technology
IO	Infrastructure Ontario
M/E	Mechanical/Electrical
MoH	Ministry of Health
MoLTC	Ministry of Long-Term Care
NH	Niagara Health
NHS	Niagara Health System
OS	Output Specifications
PCo or ProjectCo	Project Company; the partnership of entities that is the successful bidder contracted to deliver the P3 project pursuant to the Project Agreement
PDC	Planning, Design and Conformance Consultant; Prepare the planning and design documents and Project Specific Output Specifications (PSOS) for inclusion in the RF
Proponent	Organization that is responding to an RFP
PSOS	Project Specific Output Specifications

Term	Definition
RFP	Request for Proposal
RFQ	Request for Qualifications
SNH	South Niagara Hospital
SPA	Site Plan Agreement
WGH	Welland General Hospital
WS	Welland Site